



INFRASTRUCTURE  
PARTNERSHIPS  
AUSTRALIA

# ABOUT US

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We are an independent think tank and an executive member network, providing research focused on excellence in social and economic infrastructure.

We exist to shape public debate and drive reform for the national interest.

# Who We Are

We are Australia's longest standing independent infrastructure think tank and an executive member network. Formed in 2005 as a genuine and enduring policy partnership between Australia's governments and industry, we provide research focused on excellence in social and economic infrastructure.

Our **public sector** members include Commonwealth, state and territory infrastructure, planning, environment, finance and treasury departments, as well as government-owned corporations.

Our **private sector** members include major financiers, law firms, contractors, consultants, equity and debt investors, technology providers, asset owners, operators and maintenance providers.

We exist to shape public debate and drive reform for the national interest.

## Why join us?

- ◆ Organisation-wide access to content
- ◆ Contribute to policy development
- ◆ Drive reform
- ◆ Exclusive industry data and analysis
- ◆ Engagement with industry leaders
- ◆ Executive Networking
- ◆ Profile your organisation



## Executive Leadership Team



**Chief Executive**  
**Adrian Dwyer**

Adrian was appointed as Chief Executive Officer of Infrastructure Partnerships Australia in March 2018.

### Executive Leads



**Helen Cameron**

General Manager, Finance  
and Company Secretary



**Boronia Morison**

Head of  
External Affairs



**Georgia Ellen**

Head of Commercial  
and Industry Engagement



**Ali Nelson-Watt**

Head of Policy

# Meet The Board



## Chairman

### Sir Rod Eddington AO

Sir Rod Eddington AO is Chairman of JP Morgan's Asia Pacific Council and non-executive Chairman of Lion.

## Deputy Chairs



### Louise Adams

Chief Operating Officer  
Aurecon



### Marika Calfas

Chief Executive Officer  
NSW Ports



### Scott Charlton

Chief Executive Officer  
Sydney Airport



### Rob Ward

Managing Director,  
Head of Asian Investment  
Banking Division  
MUFG

## Board Members



### Jim Betts

Secretary  
Department of Infrastructure,  
Transport, Regional Development,  
Communications and the Arts



### Sonya Campbell

Deputy Secretary,  
Commercial  
NSW Treasury



### Shannon Cotter

Asia Pacific & Oceania  
Managing Partner -  
Strategy and Transactions  
EY



### Andy Haining

Managing Director and  
Co-Head of APAC  
John Laing



### Michael Hanna

Head of Infrastructure -  
Australia  
IFM Investors



### Michelle Jablko

Chief Executive  
Officer  
Transurban



### Nik Kemp

Executive General Manager,  
Growth Markets  
Dexus



### Jason Loos

Deputy Secretary, Economic  
Policy and State Productivity  
Department of Premier  
and Cabinet Victoria



### Bede Noonan

Chief Executive  
Officer  
ACCIONA



### Scott Power

Chief Executive  
Officer  
BMD Group

## Honorary Counsel



### Joanne Spillane

Executive Director,  
Global Head of Private  
Capital Markets  
Macquarie Group



### Rodney Wallis

Executive,  
Client Coverage  
NAB



### Kate Perumal

Partner  
White & Case



# Annual Events Program

Infrastructure Partnerships Australia convenes a significant events program of over 90 events annually.

Our bespoke calendar of events facilitates exclusive, invite only, networking and provides unparalleled brand exposure through hosting and sponsorship opportunities.

## Signature Events

### Annual Infrastructure Oration and National Infrastructure Awards

Prestigious awards evening celebrating the sector's achievements and features a keynote address by a respected orator.

**Size: 600 - 700 attendees**

### Partnerships Conference

Australia's most respected annual infrastructure conference featuring discussions on topical policy reform challenges.

**Size: 250 - 300 attendees**

### Symposium Series

In addition to our core events program, we host a Symposium series covering current major projects, water, social infrastructure and energy projects.

**Size: 80 - 100 attendees**

## Exclusive Events

### Exclusive Leaders Lunches

- Intimate boardroom setting
- Handpicked guest list and planned seating
- Chatham House rules
- Member hosted

**Size: 20 attendees**

### Exclusive Chairman Dinners

- Hosted by Infrastructure Partnerships Australia's Chairman for Australia's infrastructure C-suite
- Intimate boardroom setting
- Handpicked guest list and planned seating
- Chatham House rules

**Size: 15 attendees**

### Industry Lunches

- Address from a senior politician or industry leader on contemporary issues in the sector
- Held in Sydney, Melbourne, Brisbane and Adelaide
- Wide networking opportunity

**Size: 100 - 250 attendees**

### Energy Breakfast Series

- Focuses on capital, policy and operational reforms committed to in government budgets
- Features addresses from Energy Department Secretaries
- Convened for NSW, QLD, VIC and Commonwealth

**Size: 80 - 100 attendees**

### Transport Breakfast Series

- Focuses on capital, policy and operational reforms committed to in government budgets
- Features addresses from Transport Department Secretaries
- Convened for NSW, QLD, VIC and Commonwealth

**Size: 80 - 100 attendees**

### Member eXperience

This series allows members access to the heart of infrastructure, offering site visits to some of Australia's most exciting infrastructure assets.

These exclusive tours are hosted by member organisations and include a briefing from the project representative on the inner workings of the assets – "the backstage pass".



# Member Networks



Our Member Networks provides an opportunity for members to deepen their engagement and foster new relationships.

## Policy Taskforces

**Size: 20 - 30 attendees**

Join our Taskforces to hear from industry experts, contribute to debates, and help shape our policy agenda across various sectors. These Policy Taskforces generally see a Chatham House-style address by a sector leader or key decision maker – with the taskforces also shaping Infrastructure Partnerships Australia's development of major research and policy papers.

Sectors include:

- Energy
- Freight Transport
- Mobility Transport
- Social Infrastructure and Services
- Taxation
- Water



## Women's Infrastructure Network

**Size: 80 -100 attendees**

A platform of opportunities for women in infrastructure to increase their visibility, professional network and contribute to discussions on issues relevant to the national infrastructure sector.

- Dedicated to disrupting and encouraging cultural change in the sector through gender diversity
- Relevant and topical discussions
- All genders welcome



## Future Infrastructure Leaders

**Size: 20 - 25 attendees**

A series that provides opportunities for engagement between future and senior infrastructure leaders. Events are shaped around forward-thinking discussions on fresh, long-term perspectives and solutions to the major challenges faced by the infrastructure sector.

- Multi-disciplinary network of young professionals
- Opportunity for future leaders to network with senior members of the sector



## Mentoring Program

**Size: 70 - 90 attendees**

As part of the Women's Infrastructure Network, Infrastructure Partnerships Australia in partnership with Deloitte delivers a mentoring program across Sydney, Melbourne and Brisbane that connects established female leaders with the next generation.

- Designed for mid-level female professionals, showing great potential to become a future leader
- Participants are put into groups of five then paired with a senior leader from across Infrastructure Partnerships Australia's membership



# Policy & Research

We are dedicated to in-depth research and policy analysis that benefits all Australians.

We harness the sector's experience and our deep market understanding to provide our members with up-to-date analysis and reports, and meaningful solutions to policy challenges.



## Major Reports

We are the intelligence unit for Australia's infrastructure market and we are dedicated to detailed research and policy analysis. We harness the sector's experience and our internal capabilities to develop meaningful solutions to transport, utilities and social service challenges.



## Quarterly Chart Packs

With quarterly updates, we keep our finger on the pulse of the Australian and New Zealand Infrastructure Pipeline. These charts provide an insightful snapshot of the movement of value through the stages of project development and offer forecasts of future works and opportunities.



## Submissions

We contribute to the national debate through detailed submissions to relevant government reviews and public inquiries, on behalf of the infrastructure sector. We make submissions on transport, utilities and social services – together with taxation, regulation, project procurement and strategic planning matters.



## Budget Hub

'All you need to know' budget coverage. Every year we take a deep dive into the latest Budget Papers from Federal, State and Territory Governments, providing you with insights into their infrastructure investment programs beyond the headline figures.

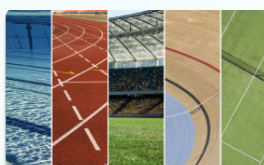
## EXCLUSIVE CONTENT

### Weekly Infrastructure Report

These are weekly reports updating members on the latest developments in the infrastructure sector.



**Sydney Metro awards contract for Southwest Line**



**Queensland Government responds to Independent Olympic Infrastructure Review**



**Federal Government releases Review of the National Freight and Supply Chain Strategy**



**Registration opens for first NEM generation tender round of Capacity Investment Scheme**



**NZ Government issues RFT for construction of Drury Rail Stations**



# Australia and New Zealand Infrastructure Pipeline



The **Australia and New Zealand Infrastructure Pipeline (ANZIP)** provides a forward view of major infrastructure projects and contracts across the two countries.

## Features of ANZIP include:

- Providing a transparent, detailed and independent snapshot of infrastructure investment, construction, operation and privatisation opportunities for investors, constructors, governments, advisors, researchers and the broader community.
- Tracking infrastructure opportunities from announcement to completion, providing updates and objective analysis each step of the way.



ANZIP is produced by the team at Infrastructure Partnerships Australia and updated as opportunities move through the Pipeline, providing a current, complete and unbiased resource.



## EXCLUSIVE CONTENT

### Monthly Pipeline Report

A monthly report conducted by Infrastructure Partnerships Australia of ANZIP Pipeline data and project movements, review past editions of the report and highlight key trends in the major infrastructure project landscape across Australia and New Zealand.



# Members Portal

## EXCLUSIVE CONTENT

### InfraArchive

Over 10 Years of Infrastructure!

Your definitive knowledge-base on current and past developments in the Australian infrastructure sector. The InfraArchive news engine allows you to access in-depth articles on developments from across the sector in the last decade.



Victorian Government introduces Bill to expand VicGrid's transmission planning powers



Freight Policy Reform Program Consultation Paper released



South Australia's Hydrogen Jobs Plan project and Port Bonython Hydrogen Hub progress



Fed Govt releases consultation paper on second tranche of proposed Offshore Electricity Infrastructure Regulations



Tasmanian Government releases Future Gas Strategy

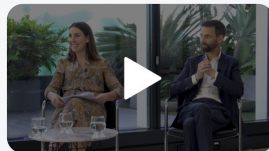
## EXCLUSIVE CONTENT

### InfraFlix

Browse our on-demand library of hybrid events and video content which you can filter by the speakers and topics that most interest you. You can also tune in live and hear from leaders across the sector.



Energy Breakfast Series with John Bradley PSM, Secretary, Department of Energy, Environment & Climate Action, Victoria



In Conversation with Allens: Key Findings from the 2023 Infrastructure Investment Monitor



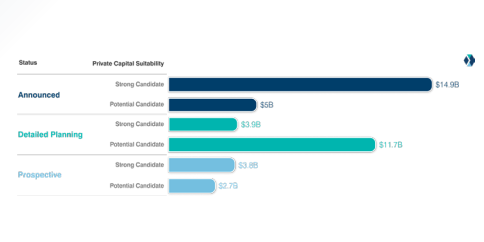
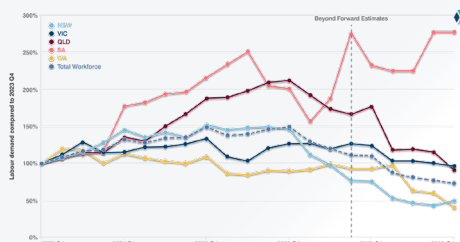
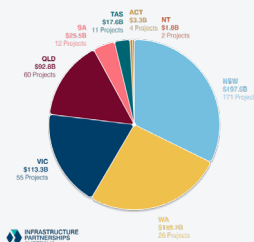
Women's Infrastructure Network Event: Jobs and Skills



Transport Breakfast Series with Jim Betts, Secretary, Department of Infrastructure, Transport, Regional Development, Communications and the Arts

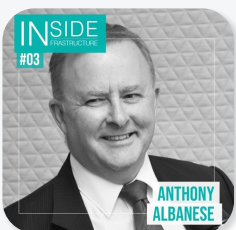
## Charts and Data

Find analysis of infrastructure data and trends in Public Private Partnerships and private finance, informed by our coverage of the Australia and New Zealand Infrastructure Pipeline and state and territory budgets. If you're a member, you can also access our exclusive archive of Pipeline Report and Quarterly Chart Pack analyses.



## Inside Infrastructure Podcast

Inside Infrastructure is a podcast featuring a prominent identity shaping the future of Australian infrastructure – from CEOs of top ASX listed companies to Australia's top political and bureaucratic brass. We explore the ins and outs of infrastructure policy and the people behind it.







## Contact Us

-  [contact@infrastructure.org.au](mailto:contact@infrastructure.org.au)
-  02 9152 6000
-  [www.infrastructure.org.au](http://www.infrastructure.org.au)
-  [infrastructurepartnershipsau](#)
-  Infrastructure Partnerships Australia

