



20 March 2018

Mr Darren Foster
Director General
WA Department of the Premier and Cabinet
2 Havelock Street
West Perth, WA, 6005

Dear Mr Foster, *Darren*

RE: The establishment of Infrastructure Western Australia

Infrastructure Partnerships Australia (IPA) welcomes the opportunity to submit on the proposal for Infrastructure Western Australia (IWA). IPA also appreciates having been consulted during the initial industry briefing process undertaken to develop the IWA proposal and would like to thank the Department of Premier and Cabinet's Lance Glare, Jamie Brady and Liliana Pelle for meeting with IPA in August of 2017.

IPA supports the establishment of IWA and the focus it will provide for infrastructure planning and reform. IWA will be tasked with the development of a long-term infrastructure strategy, which will provide the organisation with a clear purpose upon its establishment.

The proposal also outlines that IWA will provide a variety of other advice; such as short to medium-term infrastructure plans, assistance in developing business cases, project assurance and advice on funding/financing models. Although IPA agrees that these are useful areas of work for IWA, we urge the WA Government to be as explicit as possible in defining the remit and goals of IWA in respect to these activities. Clarity around the mission of IWA will ensure that the agency maintains its relevance and independence in an area of public policy, which already plays host to a variety of organisations touching on similar topics.

In addition to the areas of advice highlighted by the proposal, IPA submits that IWA may also wish to consider a role in ex-post evaluation of infrastructure projects (noting that there is some scope for this type of analysis as part of the gateway benefits evaluation review). Rigorous ex-post analysis should examine the effectiveness of funding, procurement, delivery and operational models and consider comparative studies across projects to ensure WA taxpayers receive value for money infrastructure services.

Should you require further information regarding IPA's response to the IWA proposal, please contact IPA's Head of Policy, Robert Montgomery on 0408 425 241 or robert.montgomery@infrastructure.org.au.

Yours sincerely,

[Signature]
BRENDAN LYON
Chief Executive Officer

CC: Lance Glare

